



Florida Department of Transportation

CHARLIE CRIST
GOVERNOR

1000 N.W. 111th Avenue
Miami, FL 33172

STEPHANIE KOPELOUSOS
INTERIM SECRETARY

February 16, 2007

Memo to the File

The list below contains contact information the current membership of the three teams shortlisted for the Port of Miami Tunnel Project. The list reflects changes approved by the Department as of February 16, 2007.

Miami Access Tunnel:	
Contact Information	<p>Mr. Jean Francois Lalonde Jean-Denys Arnal BOUYGUES Travaux Publics S.A 1 Avenue Eugene Freyssinet Montigny-le-Brettonneux, France 78061 Telephone Number: 33.1.30.60.49.34 / 1.514.992.09.29 Fax number: 33.1.30.60.29.34 Email Address: Jd.arnal@bouygues-construction.com jf.lalonde@bouygues-construction.com</p> <p>Paul Boucher Bruno Candes Babcock & Brown Infrastructure Group US LLC 79 Wellington Street , Suite 1210, TD Centre Toronto, ON Canada, M5K1G8 Telephone Number: 416.365.6771 Mobile Number: 647.202.5875 Email Address: paul.boucher@babcockbrown.com bruno.candes@babcockbrown.com</p>
Equity Member	**Babcock & Brown Infrastructure Group US, LLC Bouygues Travaux Publics, S.A.
Lead Tunneling Contractor	Bouygues Travaux Publics, S.A.
Lead Non-Tunneling Contractor	Bouygues Travaux Publics, S.A.
Lead Tunnel Design Engineering Firm	Bouygues Travaux Publics, S.A./ Jacobs Civil, Inc.
Lead Non-Tunneling Engineering Firm	Bouygues Travaux Publics, S.A./ Jacobs Civil, Inc.
Lead Operations and Maintenance Firm	Transfield Services Ltd.

**On May 8, 2009, FDOT authorized the replacement of Babcock & Brown with Meridiam Infrastructure as the MAT equity partner.

Miami Mobility Group:	
Contact Information	<p>Mr. Juan Santamaria ACS Infrastructure Development- Dragados USA 201 Alhambra Circle, Suite 804 Coral Gables, Florida 33134 Telephone Number: 305-423-7606 Cell Number: 305-915-1519 Fax Number: 305.569.1500 Email Address: jsantamaria@acsinfra.com</p> <p>Mr. Claudio Ameida/Yvonne Meyer ODEBRECHT Construction Inc. 201 Alhambra Circle, Suite 1400 Coral Gables, Florida 33134 Telephone Number: 305.342.8800 Fax Number: 305.569.1500 Email Address: calmeida@odebrecht.com ymeyer@odebrecht.com</p>
Equity Member	ACS Infrastructure Development, Inc.
Equity Member	Odebrecht Infrastructure Investments, LLC
Equity Member	Parsons Transportation Concessionaires, LLC
Lead Tunneling Contractor	Dragados USA, Inc.
Lead Non-Tunneling Contractor	Odebrecht Construction, Inc.
Lead Tunnel Design Engineering Firm	Parsons Transportation Group, Inc.
Lead Non-Tunneling Engineering Firm	DMJM & Harris, Inc.
Lead Operations and Maintenance Firm	IRIDIUM Concesiones de Infraestructuras, S.A.

FCC Construction / Morgan Stanley:	
Contact Information	<p>Ms. Irene Sanchez Crespo FCC Construccion S.A. Pedro teixeira 8, 4a planta 28020 Madrid, Spain Telephone Number: 34.9.15981807 Email Address: ISanchezC@fcc.es</p> <p>Mr. Fred Pollock Morgan Stanley 1585 Broadway New York, NY 10036 Telephone Number: 1.212.761.187 Email Address: Frederick.Pollock@morganstanley.com</p>
Equity Member	FCC Construccion, S.A.
Equity Member	Morgan Stanley & Company, Inc.
Lead Tunneling Contractor	FCC Construccion, S.A.
Lead Non-Tunneling Contractor	FCC Construccion, S.A.
Lead Tunnel Design Engineering Firm	Hatch Mott MacDonald Florida, LLC
Lead Non-Tunneling Engineering Firm	Edwards and Kelcey, Inc.
Lead Operations and Maintenance Firm	FCC Construccion, S.A.

Ronald P. Fountain
Procurement and Professional Services Administrator